

CROWN/MĀORI RELATIONS HUI NOTES

Date of hui: 3 April 2018

Venue: Matiu Room, Whare Waka, WELLINGTON

Attendees: Hon Kelvin Davis, Minister for Crown/Māori Relations
Deborah Mahuta-Coyle, Senior Ministerial Advisor to Hon Kelvin Davis
Tihema Baker, Private Secretary for Minister for Crown/Māori Relations
Nancy Walters, Private Secretary to the Associate Minister for Crown/Māori Relations
Te Rau Kupenga, Crown Facilitator
Lil Anderson, Deputy Secretary Crown/Māori Relations, Ministry of Justice

Focus group

Tina Porou, Poipoia Ltd
Kristin Ross, Pipi Mā
Hōhepa Tuahine, Pipi Mā
David Tapsell, Pukeroa Oruawhata Trust
Dion Tuuta, Te Ohu Kaimoana
Heather Te Au-Skipworth, IronMāori
Jamie Tuuta, CEO - Te Tumu Paeroa / Chair – Te Ohu Kaimoana
Glenn Hawkins, GHA
Wayne Johnson, Te Awe Wellington Māori Business Network
Wayne Mulligan, Wellington Tenth
Whaimutu Dewes, Moana New Zealand

Secretariat: Benesia Smith, Specialist Advisor, Crown/Māori Relations Unit, Ministry of Justice
Hollie Smith, Specialist Advisor, Crown/Māori Relations Unit, Ministry of Justice
Stephanie Henry-Jones, Principal Policy Analyst, Te Puni Kōkiri
Turei Reedy, Senior Advisor Manatū Ahu Matua – Ministry for Primary Industries

These notes provide a broad overview of the key points raised by participants and are not minutes of the hui. The headings used in this note correlate with the information contained in the pamphlet *Te Ara Whakamua ā tātou – Crown/Māori relations* (which can be found at <https://www.justice.govt.nz/maori-land-treaty/crown-maori-relations/initial-proposals-from-government/>).

Main issues and opportunities

Crown/Māori business -Structure, policies, capability

- *Consolidate forms of support* – the Crown needs to consolidate the existing range of government assistance for Māori-owned organisations and businesses into one agency to remove existing challenges of complex accessibility and navigation, and the duplicated administration and processes split across multiple agencies. Several hui participants indicated that they were confused about which agency they could turn to for business support and the processes/bureaucratic forms that government agencies make them fill out.
- *An enabling operating engagement model from government* – for responsive policy design and implementation to constantly recalibrate and inform good advice and effective implementation. The changing business landscape and ways in which Māori participate needs an agile model of engagement from government.
- *Capability and skillset of officials* – Māori businesses and social enterprises want to engage (where necessary) with government in the co-design, implementation, and evaluation of services. Māori businesses and social enterprises are able to contribute relevant advice, develop responsive policies, and anticipate changes but the current government engagement model does not provide for the co-development of, and co-design, of policies and practices. Officials and differing agendas (from local and central government) determine the effectiveness or way policies are implemented with Māori businesses and social enterprises. At times Māori spend their Treaty settlement money upskilling officials in order for Treaty settlements to be upheld and implemented. The Crown should honour its obligations. A 'Māori /Treaty lens' is absent from capability, is requested on an adhoc basis, and not entirely understood or valued.
- *Processes and administration for supporting Māori businesses and social enterprises* - the government's business support funds are compliance heavy with procedural requirements that are significantly resource and time demanding. This occurs within an environment of changes to funding allocation and policies, unhelpful officials, and Māori businesses have varying resource or availability to engage with this experience.
- *Central government needs to provide strong leadership, commitment, oversight and direction:* The Crown needs to demonstrate and lead in how it expects agencies to implement the processes that should support Māori progress Crown – Māori relationships
- *Social enterprise* – businesses that want to operate to support social impact and change note that government policies penalise or inhibit ways in which that can be undertaken. Government policies are informed by outdated models.

Crown/Māori relationship and principles

- The Crown needs to regain, build and maintain the trust and confidence of Māori.
- A Crown/Māori relationship must be underpinned by the Treaty and founded on the partners co-designing and co-developing policies and services, and monitoring effectiveness of policies and services.
- Some Māori owned organisations and businesses chose not to pursue available government support due to the barriers listed, and bad experiences with interacting with government.

- Disagreement about Crown classifying Māori as part of 'diversity' community. Māori are tangata whenua and signed the Treaty of Waitangi that legitimises the Crown.
- Crown needs to carry out both its treaty and Treaty settlement commitments and reflect honourable behaviour.

Māori Businesses Transform Whānau

- *Conditioned resilience and stamina* - in absence of government support some Māori businesses become resilient and independent in how they solve problems, and develop and implement their goals. The independent mind-set can strengthen businesses resilience and permeate into how whānau think and work together.
- *Whānau and community benefit* - Māori enterprises have social benefits and impacts on changing the lives of whānau and community.
- *Incentivising young Maori into business*: Government needs to grow programmes (and support the current ones) that grow young Māori involvement in business.
- *Education*: Grow an independent mind-set early through a strategy to teach young people business lessons and resilience early, to encourage Māori entrepreneurship, self-reliance, problem solve and to avoid mistakes.
- *Forms of government support*: Government programmes need to understand the wider business growth and environment that their support (programme, funding) sits within for a systematic approach to growing Māori businesses and talent.
- *Opportunity for Government agencies to simplify process and administrative requirements* – There is an opportunity to harness Māori business through clearer, simpler access and more supportive administration by officials, of Māori funding programmes. This will allow Māori to access support and funding without unnecessary complexity, and allow business to put that effort into developing their business.
- *Current lack of support for SMEs and start-ups*: SME's and start-ups note a lack of attention through existing support.

Maintaining the 'Māori' in business

- Ensure conditions for cultural sovereignty and the economic and social benefits will flow.
- Mobilise and educate the youth as entrepreneurs for succession into the projected demographics.
- Crown to align with Māori (not vice versa)– attitude and perspective change would exploit potential.
- Address the Treaty relationship with local government – since the Crown has delegated authority to local government under the Resource Management Act to deal with natural resources which are protected by the Treaty. Or – the Crown needs to deal with these issues. Right now, both central and local government are pointing at each other and saying to the other that they have to deal with natural resources/Treaty matters – but neither of those parties are working with Māori, whanau, hapū and iwi.
- Māori need to be represented on all councils – both regional and territorial authorities.

Proposed Crown/Maori Relations Priorities

- *Partnership:* Hui participants noted that the Crown needs to identify:
 - What is partnership in contemporary times and how do you demonstrate it?
 - What is the model for a Crown-Māori partnership? What is a good model for Crown-Māori partnership?

Hui participants recommended that the Crown needed to foster and showcase successful Crown/Māori partnerships as potential models for interested groups and future initiatives.

- *Engagement:* Hui participants recommended that the Crown needs to clearly articulate - Who and how it will engage with Māori and at what level of leadership? Several participants noted that the Crown and Māori should consider together which Māori representative groups / organisations / individuals can act as key contacts for Crown agencies - where this is possible. This would provide clarity for all on how Crown representatives and agencies should engage at various levels and across sectors.

AGREED ACTIONS:

1. Tāhū o te Ture to distribute notes to all attendees for review prior to finalising and uploading to the Crown/Māori Relations website.